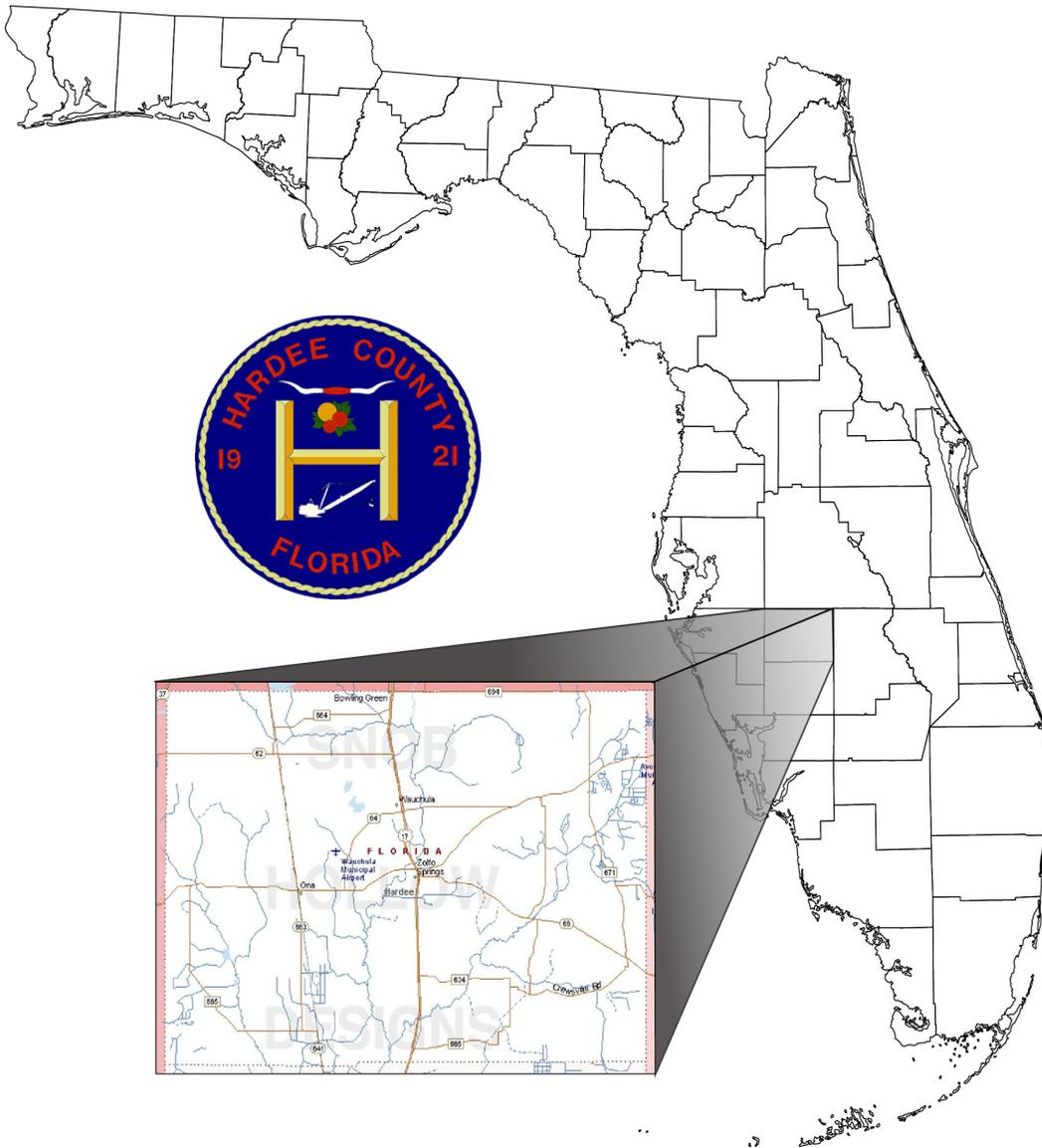


# HARDEE COUNTY

## 2012-2013 ANNUAL REPORT



### BOARD MEMBERS:

**Colon Lambert**  
District I

**Sue Birge**  
District II

**Rick Knight**  
District III

**Grady Johnson**  
District IV

**Mike Thompson**  
District V

### Inside This Issue:

	<b>Page</b>
• Budget Information	10
• Administrative Services	14
• Public Safety	20
• Public Works	23
• Growth Management	28
• Community Services	31
• Capital Projects	35
• Resolutions	40
• Ordinances	42

# COUNTY DIRECTORY

ANIMAL CONTROL 773-2320	EMERGENCY MANAGEMENT 773-6373	PLANNING & ZONING 767-1964
BOARD OF COUNTY COMMISSIONERS 773-9430	FACILITIES MANAGEMENT 773-3419	PROPERTY APPRAISER 773-2196
BUDGET & FINANCE 773-3199	FIRE RESCUE & EMS 773-4362	PUBLIC DEFENDER 773-6758
BUILDING & CODE ENFORCEMENT 773-3236	GUARDIAN AD LITEM 773-2505	PURCHASING 773-5014
CENTRAL DISPATCH 773-4144	HARDEE LAKES PARK 781-2594	TAX COLLECTOR 773-9144
CIVIC CENTER 773-6698	HEALTH DEPARTMENT 773-4161	TRANSPORTATION 773-3272
CLERK OF COURTS 773-4174	HUMAN RESOURCES 773-2161	SHERIFF 773-0304
COMMUNITY DEVELOPMENT 773-6349	ITS & GIS 767-9655	SOIL CONSERVATION 773-9644
COUNTY ATTORNEY 773-5600	LANDFILL 773-5089	STATE ATTORNEY 773-6613
COUNTY EXTENSION 773-2164	LIBRARY 773-6438	STATE PROBATION 773-4777
COUNTY MANAGER 773-9430	MAINTENANCE SHOP 773-6430	SUPERVISOR OF ELECTIONS 773-6061
COUNTY PROBATION 773-9323	MINING 773-0136	UTILITIES 773-3465
COURTHOUSE SECURITY 773-0385	PARKS & RECREATION 773-3419	VETERANS SERVICES 773-9853
CRACKER TRAIL MUSEUM 735-0119 E-911 773-0222	PIONEER PARK 735-0330	WILDLIFE REFUGE 735-9531

# TABLE OF CONTENTS

	Page
County Commissioner’s Messages.....	4
County Manager’s Messages.....	6
Organizational Chart.....	7
Services Matrix.....	8
County Budget Report.....	10
Administrative Services.....	14
Purchasing Department, Human Resources Department	
Management & Budget Department, ITS & GIS Departments	
Public Safety.....	20
Emergency Management, E-911, Fire Rescue	
Emergency Medical Services, Animal Control	
Public Works.....	23
Road & Bridge, Fleet Maintenance, Facilities, Utilities, Solid Waste	
Growth Management.....	28
Planning & Zoning, Building & Code Enforcement	
Mining	
Community Services.....	31
Community Development, County Extension	
Library, Parks & Recreation, Soil Conservation	
Veterans Services, Human Services, County Probation	
Capital Projects.....	35
Summary of Resolution .....	40
Passed in FY 12-13	
Summary of Ordinances .....	42
Passed in FY 12-13	



## 2012-13 HARDEE COUNTY BOARD OF COUNTY COMMISSIONERS

Colon Lambert

District I

Current Term: 2012—2016



Sue Birge

District II

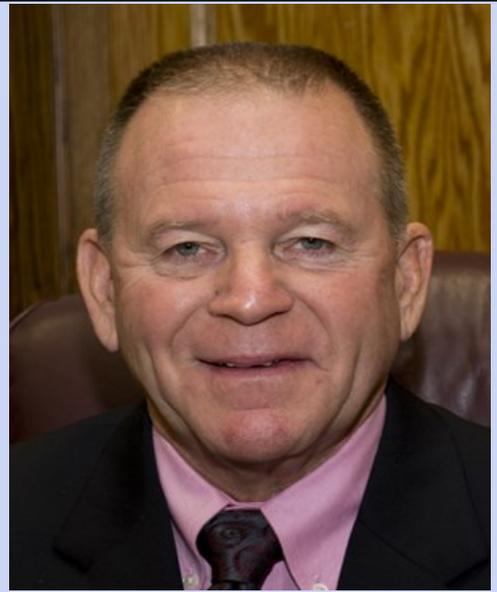
Current Term: 2010—2014

Rick Knight

District III

Current Term: 2012—2016

FY14 Chairperson



Grady Johnson

District IV

Current Term: 2010—2014

Mike Thompson

District V

Current Term: 2012—2016

FY14 Vice Chairperson



# County Manager's Message

Dear Fellow Citizens:

We are pleased to present the 2013 Hardee County Annual Report. It is the goal of this document to inform the citizens of Hardee County of the accomplishments of county government over the past year. In these pages, you can see what your government is doing for you and your neighbors.

Throughout the departmental pages of this report you will find descriptions of the many tasks the staff performed diligently day in day out. But please review pages thirty four through thirty eight to see the many capital projects that were also accomplished during this reporting period. Each year as I review this document in preparation to write this letter, I am amazed at how much county staff has been able to accomplish with the limited resources available.

Even though we have experienced stagnation in our tax base over the past few years we have been able to maintain our current staffing levels and reasonably meet our equipment replacement levels. Therefore we have been able to maintain our level of service. But I am proud to say that most of the credit for doing so is due to your dedicated county staff and their willingness to work together by accepting additional responsibilities, new tasks



**Lex Albritton**

and greater workloads to maintain these levels of service and I believe to even increase the level of service to the citizens of Hardee County.

As we all know there has been little improvement in our county's economy during this fiscal year. Florida is now experiencing much improvement relative to growth and development but the majority is occurring in the coastal counties and the interior counties are lagging way behind. There have been some contacts from developers to discuss starting back up their projects but it seems to be still a little premature to do so presently. Most of these projects if and when started would take a number of years to completion so I expect only minimal increase to our tax base over the next couple of years. On a limited scale we have experienced some very positive results in the Hardee County Commerce Park (HCCP) thanks to the efforts of the Economic Develop-

ment Council/Industrial Development Authority (EDC/IDA). Also during this fiscal year they have been working on projects both in the HCCP and other locations in the county that can both add significantly to the tax base and create much needed jobs but the completion of these projects are three to four years out. But if they commence they could result in many temporary construction jobs during the building phase.

Over the years your commissioners have strived to maintain a conservative position when adopting the annual budgets. I hope you will take the time to review the Budget Document which can be found under the Home Page of the County Website listed as "Adopted Budget FY 2013-2014".

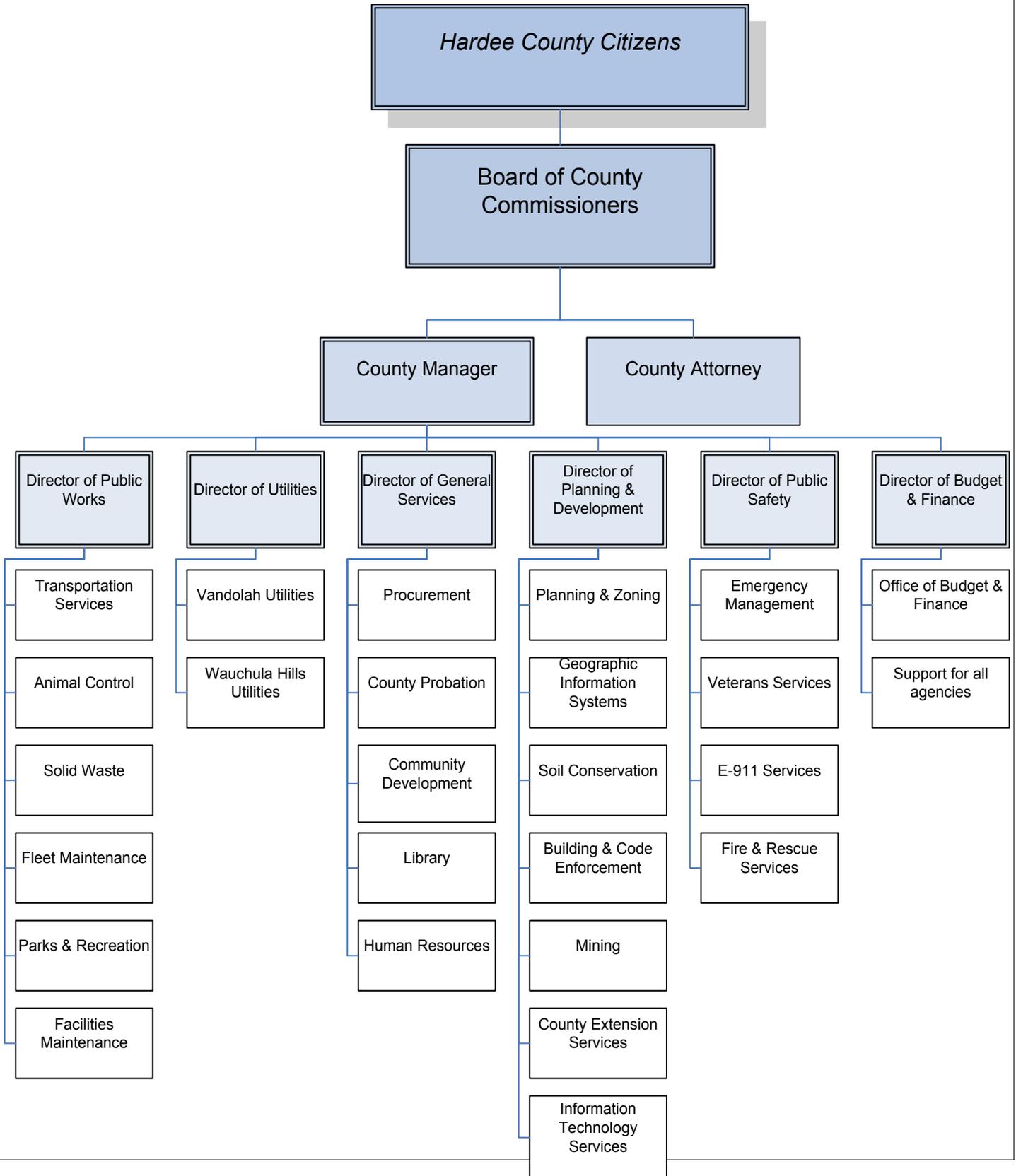
As you read this report, I hope you will be pleased by all your county staff has accomplished over the past year. By working together and staying focused, we will continue to ensure that the needs of the community are being met while maintaining the values that make Hardee County a great place to live and work.

Sincerely,

Lex Albritton

# Hardee County Board of County Commissioners

## ORGANIZATIONAL CHART



This Service Matrix was developed to disclose the services provided or supported by Hardee County Board of County Commissioners. This matrix can be a very useful tool when investigating the strategic changes in services and operations that may be necessary when developing a budget. In addition, this matrix could assist in developing measurements that could grade the value and performance of the services provided. Explain the Matrix: Services in Black type are services 100% funded and under the direct control of the County Commission. Services in Blue are 100% funded but under the control of other elected officials. Services in Green type are supported through the County Commission but operated and managed by outside agencies.

# Hardee County Service Matrix

<b>GENERAL GOVERNMENT</b>	Desktop Services	Driving)
<b>Clerk of Courts</b>	Geographic Information Systems (GIS)	Motor Vehicle Registration/Title
County Recorder	Information Distribution & Data Management Services	<b>PUBLIC SAFETY</b>
Internal Auditing	<b>Office of Budget &amp; Finance</b>	<b>Building &amp; Code Enforcement</b>
Recordkeeping for BOCC	Budget Preparation & Management	Building & Code Inspections
Recordkeeping for Courts	Audit Management	Condemnation & Removal of Dangerous Structures
<b>County Attorney</b>	Special Assessment Interim Collections	Building & Zoning Code Enforcement
Eminent Domain	Fixed Asset Management	Building Plan Review
General Legal Services & Counsel	Budget Analysis & Reporting/Annual Reporting	Administration of Licensed Contractors
Litigation	<b>Planning &amp; Zoning</b>	<b>E-911</b>
<b>County Commission</b>	Comprehensive Planning	Countywide 9-1-1 Database & Street Address Management
Performance Auditors	Land Development Review & Inspection	Countywide 9-1-1 Network Administration
Set Policy & Directive	Land Use Counseling	<b>Emergency Management</b>
Implementation of Comp Plan	Zoning Administration (ULDC)	General Population/Special Needs Shelter Management
<b>County Manager</b>	<b>Property Appraiser</b>	ALF / Home Health Plan Review
Administrative Support to BOCC	Exemptions Administration	Hazard Analysis Site Visits
County Intergovernmental Representation	Real & Tangible Property Assessment	NIMS Compliance
County Legislative Representation	TRIM Notice Administration	Disaster Response & Recovery
Development of Legislative Programs	<b>Purchasing</b>	All Hazards Planning
Development of County Policies	Bidder Registration & Management	<b>Emergency Medical Services (EMS)</b>
Targeted Process Improvements	Centralized Procurement	Paramedic Services (Advanced Life Support)
Provides Access to Legal Research Materials	Purchasing Card Program	<b>Facilities Management</b>
<b>Human Resources</b>	Inventory Management	Maintenance & Upkeep of all County Property (Land & Buildings)
Applicant Recruiting & Screening	Fuel System Administration	Custodial & Grounds Services
Employee Record Maintenance	<b>Supervisor of Elections</b>	Maintains Indoor Air Quality, (Heating, Ventilation, AC)
Hearings of Discipline Appeals & Grievances	Administer Elections	<b>Fire Control</b>
Job Classification & Compensation	Voter Registration	Training Services
Payroll Processing	<b>Tax Collector</b>	Fire Inspections & Prevention
<b>Information Technology Services</b>	Bill & Collect Property Taxes & Assessments	Fire Suppression
Business Solutions/Services	Licenses Issuance (Hunting/Fishing/	
Communications Services		

Plans Review

**Sheriff**

Law Enforcement, Criminal Investigation

Detention, Special Operations

**PHYSICAL ENVIRONMENT**

**County Extension**

4-H & Youth Programs

Family & Consumer Science Program

Agricultural Programs & Safety Training

Restricted Use Pesticide Licenses Training

Commercial & Residential Horticulture

**Mining**

Ensures Compliance with County LD Codes

Coordinates with Regulatory Agencies

Conducts Water Sampling in Mining Areas

Conducts Inspections of Clay Settling Areas

Inspects Reclamation Areas

**Soil Conservation**

Conservation & Environmental Education

Soil & Water Technical & Permitting Assistance

**Solid Waste**

Solid Waste Collection Management

Solid Waste Disposal & Recycling

Household Hazardous Waste Disposal

**Utilities**

Water & Wastewater Management

**Ona Range Cattle Station**

Beef & Forage Production Research & Education

**TRANSPORTATION**

**Fleet Maintenance**

Public Safety Equipment Repairs & Maintenance

County Equipment Repair & Maintenance

24 Hour Emergency Coverage for Essential Vehicles

**Transportation**

Transportation Plans, Programs, & Studies

Develop, Monitor & Evaluate Transportation Systems

Long-Range Transportation Planning

Road, Bridge & Right of Way Maintenance

Engineering Design

Storm Water Management

Capital Project Management

Maintain Database of Daily Work Logs & Citizen Request

Review & Permit Right of Way Utilization

**ECONOMIC ENVIRONMENT**

**Office of Community Development**

Affordable Housing Services (Rehab & Down payment Assist) Mortgage foreclosure prevention, Legislative Appropriation Administration

Grant Writing & Administration for BOCC and Sheriff's Office & ASAPP

Homebuyer Education Workshops

Community Education Programs

**Central Florida Regional Planning Council**

Participate in Planning Issues, provide technical services

Plan Activities for Transportation Disadvantaged

**Chamber of Commerce**

Help Business Growth

Increase Job Opportunities

**Economic Development**

Agriculture Industry Development

Business/Industry Development

Corporate Business Development

Employment & Training Workforce Board

Small Business Information Center

**HUMAN SERVICES**

**Animal Control**

Enforce State and Local Domestic Animal Regulations

**Office of Management & Budget**

Indigent Health Care Board Management

HCRA, Indigent Burials & Medicaid

**Veterans Services**

Counseling & Benefits Assistance to Veterans & Families

**Alpha & Omega Ministries/Hannah House**

Drug Addiction/Domestic Violence Shelter

**EPCA**

Food Distribution for Disadvantaged

**Ridge Area ARC**

Services for Mentally Challenged

**Hardee Help Center**

Services for Indigent

**Health Department**

Health Care Services & Education for Indigent

**Intelitran**

Transportation for Disadvantaged

**Medical Examiner**

Cause of Death Determination & Disposition of Bodies

**Nu Hope**

Aging Services, In-Home Care, Nutrition

**Peace River Center**

Mental Health & Drug Addiction

**Resthaven**

Assisted Living Facility

**Tri—County Addictions**

Drug Addiction

**ASAPP—Alliance for Substance Abuse and Pregnancy Prevention Education and Awareness**

**CULTURE & RECREATIONAL**

**Library**

Circulation Services, Citizen Action Center

Information & Reference Services

**Parks & Recreation**

County Park Maintenance & Grounds Keeping

Operate & Maintain the Wildlife Refuge

# 2012-13 End of Year Financial Report

By the end of fiscal year 2012-13, the County's budget had been increased \$4.8 million most of which was due to a \$4.3 million in new state grant awards. The County's final amended budget was expected to generate \$36.4 million in revenues. Actual revenues received at the end of the year was \$32 million which was approximately 88%.

To account for the \$4.4 million shortfall in Revenues we offer the following explanations:

Ad Valorem collections were at 98% which is approximately \$292 thousand lower than budgeted. Typical collection rates for Ad Valorem taxes are 95% so any rate above this is considered to be very good.

The biggest contribution to revenue shortfalls, equating to \$5.3 million, are Federal, State and Local Grants. This is not an issue of concern however. Grants are typically budgeted at full award amounts and upon the end of the year what has not been spent and collected is moved into the next budgeted year for continuation of grant projects.

Fines and Forfeiture and Special Assessments are both at a 98% collection rate. Collectively this accounted for only \$63 thousand in the total shortfall.

Court related revenues were at the lowest collections of only 22%. However the weight of this shortfall is very insignificant to the

County overall budget at only \$780 dollars. The County staff have no control of these types of collections so we are not able to provide a detailed explanation for the shortfall in Court Related Revenues.

To round out the revenue shortfalls we offer the following explanations for the over collections of some revenue types:

Rounding out the overall revenue shortfalls were the increases in General Government Taxes, Licenses, Permits and Fees, State Shared Revenues, and Miscellaneous. These revenue sources combined took in \$1.3 million more than expected. General Government taxes increased approximately 9% and State Shared increased approximately 15%. The biggest factors being severance taxes dedicated to transportation. Severance taxes are based on production rates of the mining industries. The increase in the taxes and shared revenues are a good indication that our local economy is continuing to improve.

**Expenditures** for the County were 72% of what was budgeted to be spent. This was approximately \$12.6 million less than budgeted. This is also the same rates as the prior year.

Again, this can be mostly contributed to grants that were carried forward into the next year. The area of Transportation has the largest variance by dollar amount of 57% expensed due to \$5.2 million in capital projects going forward. These

are all restricted dollars and will be budgeted forward for future transportation needs.

Second largest contribution to the expenditures are the Enterprise Funds listed under the Physical Environment category. Combined these funds expensed only 46% of their budgets. Most of that is due to the Solid Waste Expansion project which carried forward more than \$3.1 million. In the Economic Environment category carry forward grants for housing was a significant contribution.

Other factors contributing to lower expenses were the carry forward of the Courthouse storage facility in the Courts category. In the General Government category the Property Appraiser applied excess fees paid in prior year of approximately \$183. The zoning department reduced their cost of professional services by \$42 thousand and facilities reduced their overtime cost by \$63 thousand.

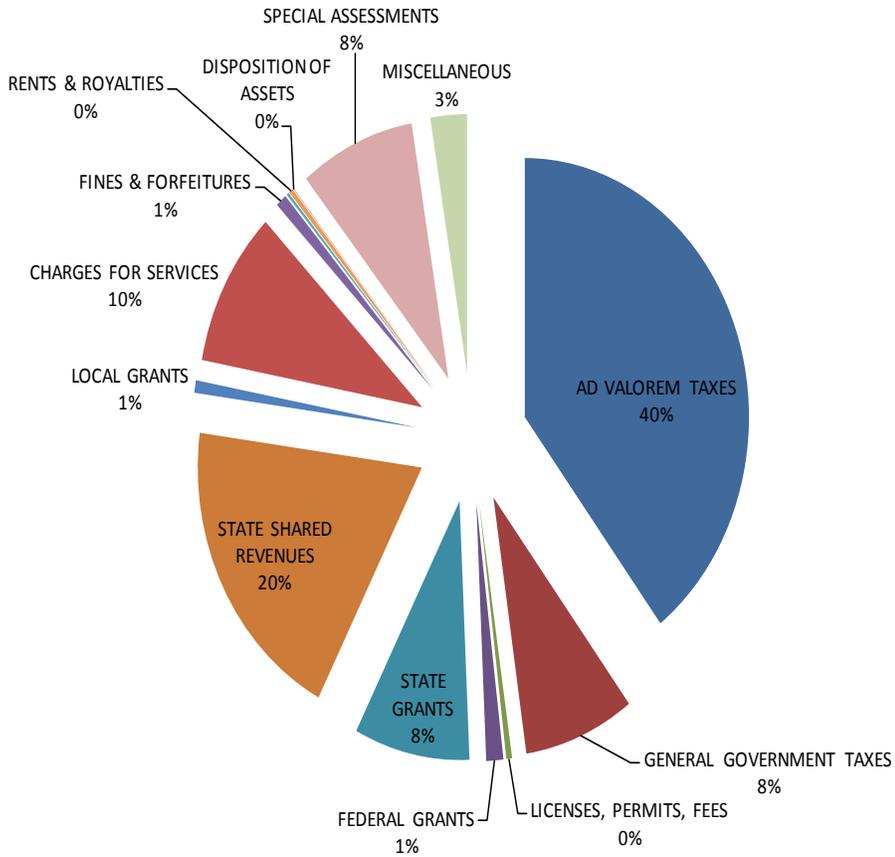
Most of the expenses unspent under the Public Safety category are from the Fire and EMS budgets. Although there was a significant reduction in the cost of medical care of inmates and capital equipment in the Jail facility resulting in \$104 thousand savings.

Unspent budgets under Economic Environment and Culture and Recreation are all due to carry forward of grant projects.

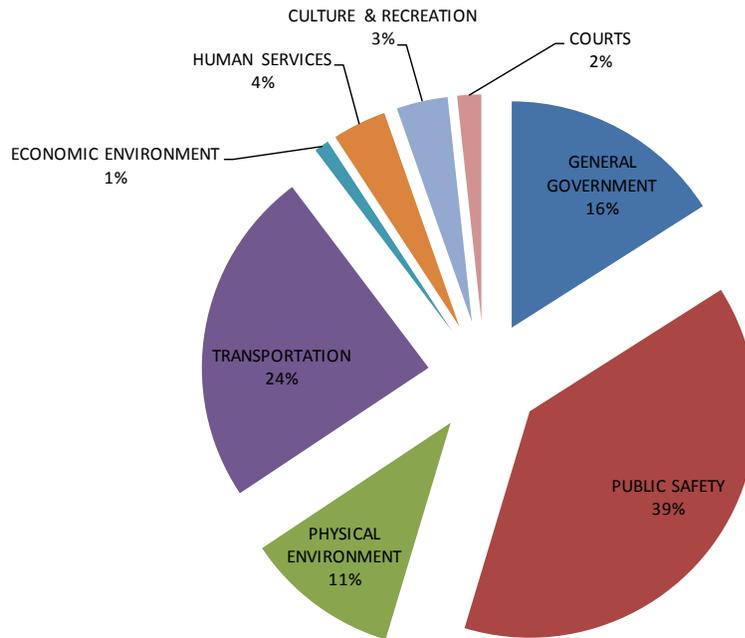
For additional information regarding past or current budgets please feel free to contact the Hardee County Office of Budget & Finance.



<b>TOTAL COUNTY REVENUES BY CATEGORY</b>					
	ORIGINAL	9/30/2013	9/30/2013	9/30/2013	% OF BUDGET
REVENUES	BUDGET	AMENDMENTS	AMENDED BUDGET	YTD REVENUES	RECEIVED
AD VALOREM TAXES	12,989,623.00	-	12,989,623.00	12,697,516.45	98%
GENERAL GOVERNMENT TAXES	2,344,946.00	-	2,344,946.00	2,558,400.31	109%
LICENSES, PERMITS, FEES	83,925.00	-	83,925.00	133,142.06	159%
FEDERAL GRANTS	519,527.00	181,018.00	700,545.00	393,332.43	56%
STATE GRANTS	3,297,068.00	4,346,584.00	7,643,652.00	2,668,263.52	35%
STATE SHARED REVENUES	5,374,389.00	36,686.32	5,411,075.32	6,248,567.21	115%
LOCAL GRANTS	250,000.00	-	250,000.00	250,000.00	100%
CHARGES FOR SERVICES	3,097,808.00	43,710.00	3,141,518.00	3,126,175.51	100%
COURT RELATED REVENUES	1,000.00	-	1,000.00	220.00	22%
FINES & FORFEITURES	260,300.00	4,932.00	265,232.00	259,396.98	98%
INTEREST	43,489.00	41.82	43,530.82	56,184.36	129%
RENTS & ROYALTIES	90,208.00	-	90,208.00	96,872.90	107%
DISPOSITION OF ASSETS	-	-	-	19,473.75	
SPECIAL ASSESSMENTS	2,724,518.00	-	2,724,518.00	2,667,680.27	98%
MISCELLANEOUS	549,600.00	180,541.12	730,141.12	841,741.74	115%
<b>TOTAL SOURCES</b>	<b>31,626,401.00</b>	<b>4,793,513.26</b>	<b>36,419,914.26</b>	<b>32,016,967.49</b>	<b>88%</b>
LESS 5%	(1,483,307.00)		(1,483,307.00)		
LOAN PROCEEDS	-	-	-	-	
TRANSFERS IN	1,939,613.00	126,329.12	2,065,942.12	1,742,009.39	
CASH FORWARD	19,048,119.00	79,725.10	19,127,844.10		
<b>TOTAL REVENUES GENERATED</b>	<b>51,130,826.00</b>	<b>4,999,567.48</b>	<b>56,130,393.48</b>	<b>33,758,976.88</b>	<b>60%</b>
<b>TOTAL COUNTY EXPENDITURES BY CATEGORY</b>					
	ORIGINAL	9/30/2013	9/30/2013	9/30/2013	% OF BUDGET
EXPENDITURES BY CATEGORY	BUDGET	AMENDMENTS	AMENDED BUDGET	YTD EXPENSES	EXPENSED
GENERAL GOVERNMENT	5,628,720.00	18,019.00	5,646,739.00	5,081,380.61	90%
PUBLIC SAFETY	12,918,625.00	60,241.52	12,978,866.52	12,297,322.74	95%
PHYSICAL ENVIRONMENT	7,554,084.00	87,746.00	7,641,830.00	3,501,722.51	46%
TRANSPORTATION	8,783,845.00	4,585,538.00	13,369,383.00	7,657,768.82	57%
ECONOMIC ENVIRONMENT	691,431.00	10,619.00	702,050.00	337,255.40	48%
HUMAN SERVICES	1,281,537.00	43,872.00	1,325,409.00	1,223,854.84	92%
CULTURE & RECREATION	1,377,675.00	22,272.12	1,399,947.12	1,162,966.10	83%
COURTS	1,335,423.00	17,698.00	1,353,121.00	545,085.56	40%
<b>TOTAL EXPENSES</b>	<b>39,571,340.00</b>	<b>4,846,005.64</b>	<b>44,417,345.64</b>	<b>31,807,356.58</b>	<b>72%</b>
TRANSFERS OUT	1,939,613.00	127,003.92	2,066,616.92	1,741,517.04	
CONTINGENCIES	1,617,797.00	125,131.92	1,742,928.92		
RESTRICTED RESERVES	3,676,589.00	(98,574.00)	3,578,015.00		
FUND BALANCE	4,325,487.00	-	4,325,487.00		
<b>TOTAL EXPENSES</b>	<b>51,130,826.00</b>	<b>4,999,567.48</b>	<b>56,130,393.48</b>	<b>33,548,873.62</b>	<b>60%</b>



**REVENUES GENERATED IN  
FISCAL YEAR 2012-13:  
\$32,016,967**



**EXPENDITURES MADE IN  
FISCAL YEAR 2012-13:  
\$31,807,357**



## Human Resources

**The Human Resources Department** develops and administers programs designed to increase the County’s effectiveness as an employer—its hiring processes, pay, benefits, human resource policies and others—the whole spectrum of creating and managing the employer-employee relationship. Human Resources ensures that employment practices and benefits of Hardee County employees are consistent with the goals and objectives of the Board. They provide support and guidance to all county departments to ensure the employees of the County are treated with fairness and have a safe working environment. Some of the activities and accomplishments of this department include:

Some of the measurable activities of this department include the following:

- Advertised 37 job openings for employment
- Received and reviewed 469 applications for employment.
- Conducted 83 interviews for employment
- Successfully hired 17 new employees
- Prepared 26 payrolls for the Board of County Commissioners staff
- Investigated and filed 46 worker’s compensation claims

### DID YOU KNOW?

There are 293 ways to make change for a dollar!!

- Investigated and filed 9 liability claims
- Investigated and filed 6 auto accident claims
- Investigated and filed 3 property claims
- Conducted Union negotiations
- Maintained personnel records for Board of County Commis-

sioners employees

- Scheduled and conducted the Hardee County annual Health and Benefit fair
- Reconciled monthly premiums of payroll deductions for payment i.e.: Insurances, pre-paid legal, deferred compensation savings plans, etc.



## Office of Management & Budget

**The Office of Management & Budget's** predominant purpose is to assist the County Manager in overseeing the preparation of a balanced County budget and to supervise its administration in the departments and agencies that are funded. In helping to formulate the County's spending plans, OMB must evaluate the effectiveness of department programs, policies and procedures, assessing and documenting competing funding demands among the departments and agencies to allow for management decisions on funding priorities.

The annual budget is prepared and maintained in an effective and efficient manner that is consistent with the goals and objectives of the Board and in accordance with State rules and regulations. This office coordinates the development of the budget process, reviews and evaluates departmental plans and monitors expenditures to ensure adherence to county policies and procedures or revenue source restrictions. Management and Budget assists all county departments with reviews of budgets including forecasting future revenues or evaluating new revenue sources, analyzing legislation, rates, fees and other financial related matters.

With more than forty years collective services to Hardee County this staff is dedicated to presenting the County's financial information in an understandable manner that demonstrates accountability, integrity and prudent spending of public funds.



While budget development and execution is the prominent process managed by this department they are also responsible for many other functions. Those functions are typically listed in the goals and objectives of the budget documents. In keeping with the goals and objectives listed in the 2012-13 public budget document, Management and Budget has maintained, achieved or made progress in the following areas:

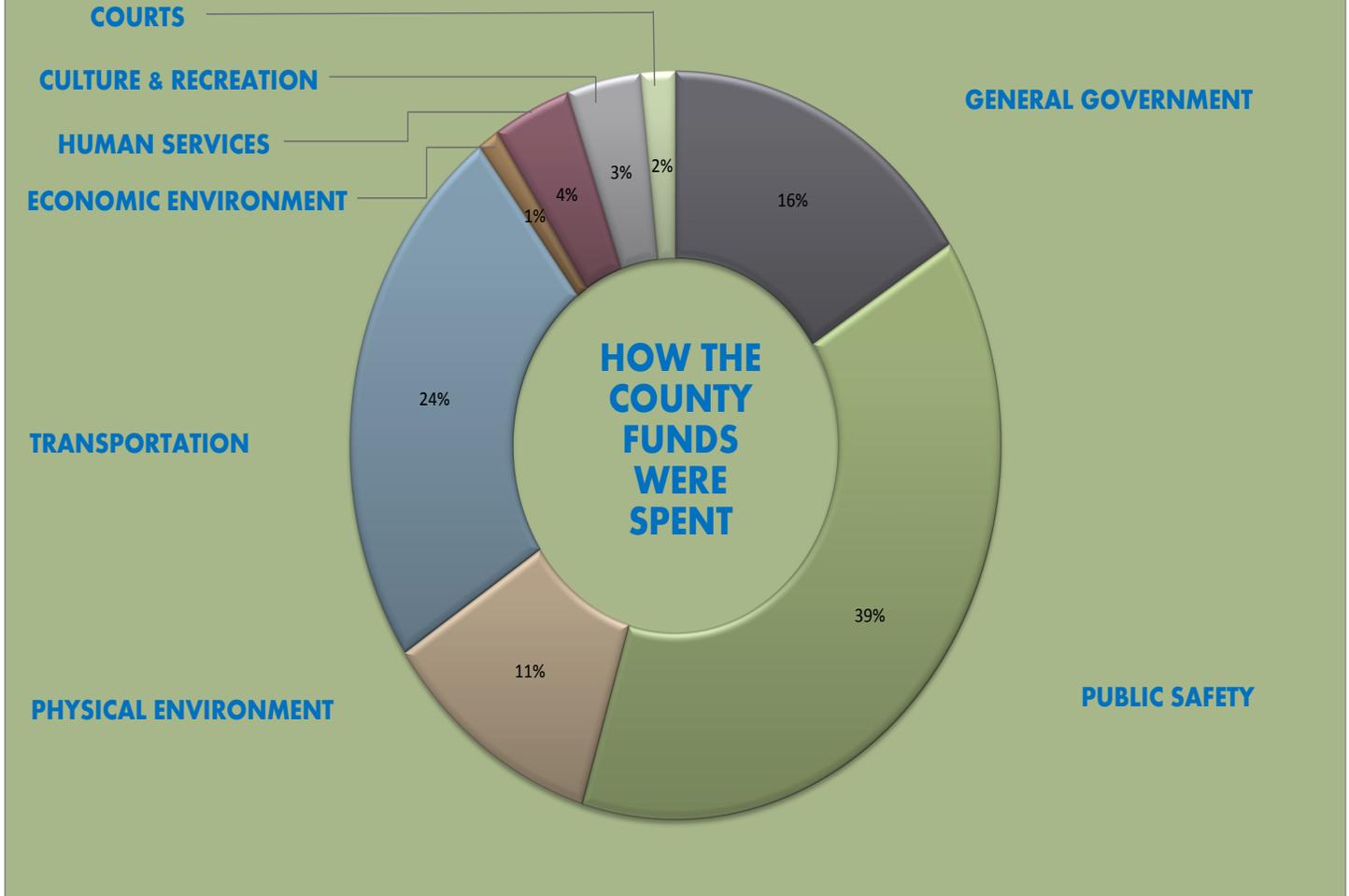
- Beginning in early March of 2013: Management and Budget coordinated the budget process and worked with each county department to prepare a balanced budget for FY13-14. The process ended in early September with an adopted, balanced budget certified in the Truth in Millage process and in accordance with all state laws and requirements
- Prepared and managed the budget and meetings for the Independent Indigent Health Care Board
- Effectively maintained the tax roll for Solid Waste and Fire Control Special Assessments

- Effectively managed the County's debt schedule and payments
- Effectively managed the accounting and inventory of the County's fixed assets
- Evaluated the Medicaid back billing issues and worked with the agency to resolve the issue
- Evaluated the FEMA payments from 2004-10 and worked with agency to resolve the issues
- Provided all documentation requested for 11-12 annual audit resulting in a final audit with no significant findings related directly to this departments operation
- Trained and effectively assumed responsibilities for the indigent verifications under the Health Care Responsibility Act (HCRA) formerly conducted by the County Health Department
- Developed a management plan for budgeting during disastrous events.

### DID YOU KNOW?

**In 1789, the total US government debt was \$190,000**

# 2012-13 Expenditures



Courts consist only of communication expenditures mandated by state statute.

Culture & Recreation consist of County parks (Hardee Park, the Recreational Complex, Civic Center, Pioneer Park, Pioneer Park Days, Hardee Lakes, Pioneer Park Museum and Pioneer Park Wildlife Refuge).

Human Services are those mandates under the Health Care Reform Act (HCRA), Medicaid, and funding provided to outside agencies to promote the health and welfare of County citizens.

Economic Environment are funds utilized to promote the well organized growth of the County (Economic Development).

Physical Environment are expenditures related to safeguarding our environment through well designed and operated water and waste water utilities, proper solid waste disposal and grant funding for safe housing improvements.

Public Safety includes those expenditures related to law enforcement, Emergency Medical Services, Fire Rescue, E-911 and Emergency Management.

General Government Services include the expenditures for general operation of the government such as the Board of County Commissioners, County Manager, Management and Budget, Purchasing and Human Resources; as well as the other constitutional officers including the Property Appraiser, Tax Collector, Supervisor of Elections and the Clerk of Courts as ex-officio Clerk and Accountant to the Board of County Commissioners.

## Information, Geographic & Technology Services (ITS & GIS)

The **Information and Technology Services** is responsible for maintenance and upgrade of various county computers and telephone systems. It is also responsible for maintaining and upgrading wireless connectivity to all the remote offices belonging to the BoCC, as well as maintaining the BoCC website with up-to-date information and events.

**Geographic Services** is more than identifying our roads and rivers. GIS is also used to track physical items such as fire hydrant locations,



traffic signs, culverts, and utilities as well as census data, voting districts, zoning and land usage.

The accomplishments for this Department include:

### Information Technology Services

- Made changes to the county wireless system to improve bandwidth to remote sites by

installing some new radios and re-configuring existing ones. This is an upgrade that was not anticipated in the budget however it was completed without the need for additional funds.

- Installed fiber optic cables at the Jail to provide the environmental controls with lightning isolation and to move the first appearance radio equipment from the jail attic to the tower equipment box.
- Installed the cabling and equipment in the EOC for the large screen Monitors and TVs.
- WebEOC installation and server upgrade/configuration along with the GIS department.
- Recovered from a lightning strike at Utilities that took out the radio and some of the network equipment. The replacement equipment is better protected.
- Installed a mail archive server that will simplify public records requests involving e-mail.
- Assisted Fire/Rescue with a test of tablets and FireHouse Mobile.
- Connected the Tri-County building to the county network via a short-range wireless link.
- The EOC side of the first appearance video link went down after a lightning strike. Ar-

anged repairs with BreakFree technologies.

- Assisted with emergency phone problems in the three county elevators.
- Setup and removed equipment for running the Pioneer Park office during Pioneer Park Days.
- One of the primary network switches in the server room malfunctioned and was replaced with a reconditioned switch.
- Purchased a new server that will become the new Exchange server.
- Setup public Wi-Fi in the EOC and laid the ground work that will allow for expansion into other areas.

### Geographic Information Services

- Analysis between 2013 and 1988 FEMA DFIRM flood maps.
- Mapping of 2013 Hardee County recreation areas.

### DID YOU KNOW?

**Dell computers were started by a 19 year old with only \$1,000**

## HARDEE COUNTY - 2013 FEMA Flood Maps

### How Will The New Flood Maps Affect Your Flood Risk?



- Developed Natural Gas Emergency Response Plan maps for Public safety.
- WebEOC Server development and deployment for Emergency Management.
- Developed/Maintained County-wide database/server backup routines.
- Supported Hardee County Planning & Development with the federal housing study.
- Supported Hardee County Planning & Development with zoning & future land use map amendments.
- Supported Hardee Alliance for Substance Abuse and Pregnancy Prevention website development and upgrades.
- Developed server architecture documentation for the Hardee County network.
- Maintained Hardee County employee portal.
- Supported Hardee County Mining Department with Mining Overlay map amendments.
- Supported Management & Budget offices with 2014 budget SharePoint document libraries.
- Supported Hardee County Property Appraiser with GIS software maintenance & upgrade assistance.
- Supported Hardee County Sheriff's Office with updating & maintaining the E-911 dispatch system for emergency services.
- Assisted Hardee County Utilities develop service area customer base data and database.
- Created an atlas of Fire Hydrant resources information for Fire Rescue.
- Created resource maps of high pressure water lines location information for Fire Rescue.
- Supported Hardee County Emergency Management/Health Department with shelter registries concerning special needs.
- Supported Hardee County Emergency Management with courthouse evacuation plans.
- Supported Hardee County Emergency Management with Hurricane tabletop exercises.
- Developed Evacuation and Points of Distribution maps for Hardee County Emergency Management for emergency purposes.
- Re-design/Re-deploy GIS static maps web download website.
- Maintained interactive web maps and data associated with such.
- Supported Economic Development with map development.
- Currently in the process of creating a building footprint GIS layer.
- Currently in the process of updating water bodies GIS layer.
- Supported Highlands County Sheriff's Office with updating & maintaining the E-911 dispatch system for emergency services.

# PUBLIC SAFETY SERVICES

## Emergency Management

The mission of **Hardee County Emergency Management** is to safeguard and protect the lives and property of Hardee County citizens by preparing for, responding to, recovering from, and mitigating against natural and man-made disasters.

Some notable accomplishments for this department include:

- Delivered six public education seminars providing education on natural and man-made disasters.
- Reviewed sixteen Home Health Care and Assisted Living Facilities (ALF) disaster plans.
- Responded to twenty-five requests for assistance from other public safety agencies.
- Prepared cold-weather and hurricane shelters.
- Participated in the State annual hurricane exercise.
- Participated in Multi-Casual Incident (MCI) exercise in Highlands Co.
- EM Director attended Current

Issues for Emergency Management in Tallahassee at the State EOC.

- EM Director attended the Governor's Hurricane Conference and the Florida Emergency Preparedness Association Conference.
- EM Program Manager attended the Basic Emergency Management Academy.
- Staff attended various training courses for their particular positions.

Emergency Management also utilized approximately \$169,000 in state and federal grant funds to accomplish the following projects:

- Delivered numerous hours of All-Hazards training to first

### DID YOU KNOW?

**Rubber tires on your car do not protect you from lightning.**

**It is the metal shell of your vehicle that allows the electricity to flow around you.**

responders and others in Hardee County.

- Hosted Skywarn class with National Weather Service.
- Hosted Preliminary Damage Assessment Course.
- Purchased and trained on Crisis Information Management Software called WebEOC.

## Enhanced 9-1-1

E-911 services were transferred to the Sheriff's department for operations this past fiscal year.



## Fire Rescue and Emergency Medical Services



**Hardee County Fire Rescue** responds to all emergency and non-emergency calls for EMS and fire services within Hardee County's boundaries. In calendar year 2012, this equated to 4,001 calls for our service.

Hardee County Fire Rescue has three stations staffed 24 hours a day with Firefighter/Paramedics and Firefighter/EMT's. Station 1 located in Wauchula also serves as our administrative headquarters. Station 2 is located in Zolfo Springs and Station 3 is in Bowling Green. Overall, HCFR employs 6 Lieutenants (all Paramedics), 20 Firefighter/Paramedics and 13 Firefighter/EMT's.

Station 1 in Wauchula and Station 2 in Zolfo Springs are each staffed with five personnel. Station 3 in Bowling Green is staffed with two personnel every day. These 12 firefighters provide fire and EMS protection to our citizens and visitors 24 hours a day, seven days a week.

Your fire rescue department is involved in much more than just fighting fires and answering medical calls. We ensure life safety for every county resident as well as the protection of their property. Our motto is "Honor, Courage, Fortitude, and Respect."

Hardee County Fire Rescue's mission statement is:

*The mission of Hardee County Fire Rescue is to protect lives and property from the adverse effects of fire, medical emergencies and exposure to dangerous conditions created either by nature or man. We will respond to emergencies in*

*a professional and courteous manner and strive to reduce the rate of emergencies through public education and fire prevention. Ethical values will remain the core of every decision made by each member of our Department.*

Accomplishments include:

Our national incident fire reporting systems (NIFRS) year-end call volume data for 2012 breaks down into the following:

Fire Calls	255
Rescue/EMS	2,982
Hazardous Condition	84
Service Call	102
Good Intent	442
False Alarm	133
<u>Special</u>	<u>3</u>
<b>Grand Total</b>	<b>4001 Calls</b>

Hardee County Fire Rescue upgraded our fleet of ambulances with a 2006 International Rescue. This unit is currently in service at Station 1 in Wauchula. The rescue is the front line unit of our fleet. This unit replaced an older rescue that was no longer serviceable.

Hardee County Fire Rescue had an ISO analysis completed at the end of the 2012-2013 year. The Insurance Services Office reviews the fire protection capabilities of the different communities and sets a rating that determines home insurance premiums. HCFR will continue in the 2013-2014 year to improve this rating for the bet-

terment of its citizens.

Prevention year in review:

The prevention division of Hardee County Fire Rescue continues to ensure that commercial structures are inspected and/or constructed according to the adopted codes that are designed to protect the life safety and welfare of the citizens of Hardee County. This division also maintains a good working relationship with other agencies, such as the Florida Forestry Service to help promote the Firewise program and Wauchula Police Department to promote the Vile of Life program.

Along with fire inspections, construction plans review, and site development plans review, the prevention division has continued to remain vigilant with changing legislation and new codes. Press releases are also sent from the Prevention Division for all major events and/or calls. Prevention helps coordinate information and public education packets for our fire fighters to hand out at the schools and other events around town. The prevention officer has also participated in training throughout the year to maintain her license with the State of Florida.



## Animal Control

Hardee County Animal Control operates a shelter and adoption program to protect and find homes for unwanted animals; enforces ordinances, such as leash laws, laws governing vaccinations and humane treatment; and also educates the public, to make citizens aware of animal control problems and ways to help solve them.

If you're not sure how big a problem pet over-population can be; consider the following activities for our County over the past year:



over the past year:

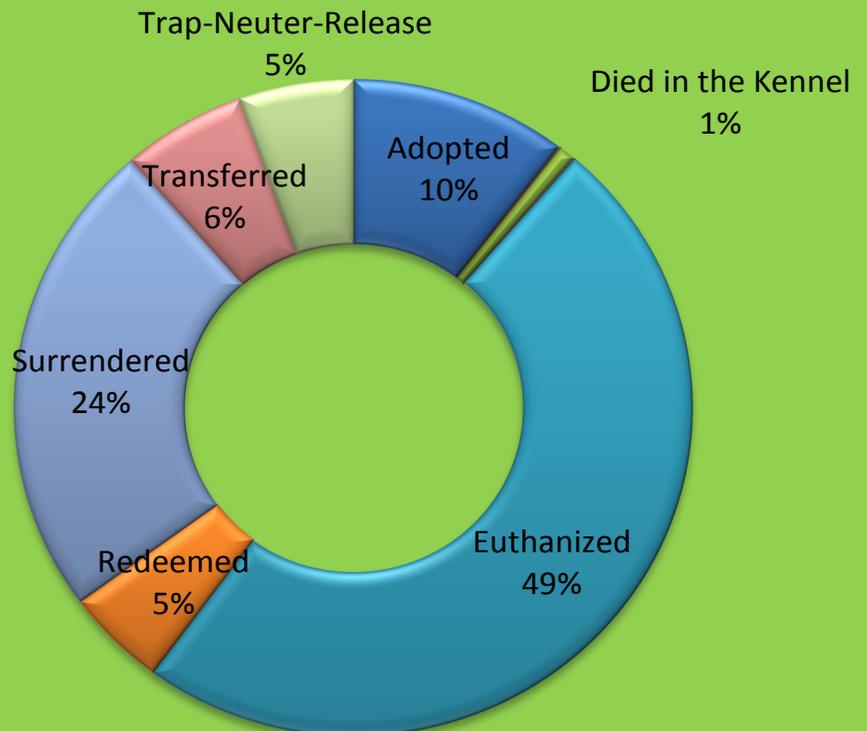


- Animal Control received 1,001 complaints over the past year that resulted in investigations regarding stray animals at large, noisy animals, destructive or threatening animals, cruelty to animals, animal quarantines and animal rescues.
- These complaints resulted in 1,155 impoundments of dogs and cats from the unincorporated areas of the County.
- A total of 137 warnings were issued to pet owners and 50 citations were issued.
- Provided response, investigation and quarantine for 28 bite cases.

Animal Control continues to participate in the following programs:

- Spay Day USA
- Bi-Weekly Live Radio Spot on the Bull
- Peace River Electric Cooperative Annual Membership Meeting
- Iams Home 4 the Holidays Campaign
- Ag Fest
- Take Your Dog To Work Day
- Pet of the Week in Herald-Advocate

## Impoundment Disposition



# PUBLIC WORKS

## Road & Bridge Maintenance

The **Road and Bridge Department** is the largest department within the County and is responsible for the construction and maintenance of roads, bridges and right-of-ways in the County's road system. Within the County, there are 331.84 miles of paved roads and 168.20 miles of unpaved roads, as well as 69 bridges.

The sign shop is part of this department and is responsible for fabricating, installing and maintaining all roadway signage, as well as maintaining four overhead flashing traffic lights, one overhead signal light and seven flashing roadside lights. This department also coordinates, reviews and issues permits for all utilities and driveway connections/culverts being placed in the County right-of-way, in addition to handling all right-of-way inquiries and road closure requests.

The Public Works Director is the Department head and also serves as the County Engineer. The County Engineer provides technical support to other County departments to ensure the County's infrastructure is safe and effective, and to review and ensure all development in the County is consistent with the goals and objectives of the Board of County Commissioners. Activities and accomplishments of the Road and Bridge department for 2012/2013 include:

- Issued 45 utility permits and 20 culvert/driveway connection permits.
- Submitted 208 utility locate re-

quests.

- The FDOT funded Sweetwater Road Project was awarded for construction. This project included replacement of two bridges and was completed regardless of delays due to the wet summer weather,

- The timber bridges had routine maintenance throughout the year.

- Reviewed several site development plans in conjunction with the Hardee County Planning Department.

- Coordinated the preparation and layout of exhibitor and vendor booths for Pioneer Park Days and provided employees to work the event.

- Performed weekly bulk waste pickup which collected a total of 194.29 tons of bulk waste throughout the County.

- Supervised weekly trash pickup by community service workers, but many weeks this year community service program had few if any participants.

- Provided two safety training classes with a PRM trainer for all departmental staff under DPW.

- Staff installed pavement markings on many miles of paved roads



where the centerline and the edge lines were worn away and for pavement that was resurfaced or surface treated.

- Several unpaved roads were improved with approximately 38,290 tons of shell aggregate being placed on the driving surface.

- Numerous drainage culverts were replaced throughout the county.

- Staff prepared 7.24 miles of unpaved roadway for pavement with culvert replacements, drainage improvements and additional shell base.

- Staff prepared 15.15 miles of paved roads for surface treatment with culvert replacements, drainage improvements and leveling with hot-mix asphalt.

Many outfall ditches were cleaned to restore drainage away from roadways

## Fleet Maintenance

The Maintenance Shop is responsible for providing and maintaining safe and dependable equipment to all County departments. Service priority is given to emergency vehicles operated by Fire Rescue and the Sheriff's Department.

No new equipment was purchased for the shop during the fiscal year.

Activities and accomplishments of the Maintenance Shop for 2012/2013 include:

537 road calls.

15 overtime service calls.

2,844 work orders.

A used asphalt paver was purchased and some repairs were completed before putting into service.

A used pneumatic roller was purchased that required brake work and some other minor repairs before being put into service.

Staff started to retrofit an asphalt distributor truck that had little use but had been used as a water truck at the landfill.



### DID YOU KNOW?

The most productive day of the workweek is Tuesday!!

## Facilities Management

The **Facilities Department** is responsible for the maintenance of all County owned buildings and their adjacent areas. This department constructs new buildings and renovates old buildings as needed to accommodate the occupants. In-house staff is utilized for maintenance, as well as all phases of construction. This reduces the need for outside contractors which benefits the County monetarily.

Some major accomplishments of the Facilities Management Department include:

- Added a covered area to the Station 2 Fire Department for a new truck.
- Painted Annex II as well as Tri-County building.
- Repaired Shower in Hardee Parks managers house.
- Replaced deck at Hardee Parks managers house.
- Replaced Doors at Civic Center
- Installed security cameras at the Facilities Department, Public Works building and Annex I.
- Replaced or repaired several HVAC units around the county including Rest Haven and Court House.
- Renovated Building Department office.
- Installed bleachers at Magnolia Manor Park and new football field at Hilltop School



### DID YOU KNOW?

Rubber bands last longer when refrigerated!!!

## Utilities

The Hardee County Utility Department (HCUD) is responsible for all facets of management and operational safety of the County-owned water and wastewater service area treatment plants, their associated collection, distribution & transmission systems, and facility requirements planning, construction, customer service, billings, collections, operation and maintenance.

2012-13 Activities and Accomplishments:

- HCUD continued this past year to establish and improve procedures and protocols toward the goal of excellence in customer and environmental health, safety and welfare.

Some of the more notable HCUD events during the past year include:

- Completed Wauchula Hills S/D Phase 2.75 service connections providing an additional 10 residences with central potable water & sewer system service, as well as the decommission of their failing septic tanks;
- Solicited from managing State Agency proposal as yet unapproved to consolidate past year's remaining CDBG enhancement funding to continue extension of infrastructure by addition of a Water Main 'loop' Cactus Road eastward down Old Bradenton Road during 2014;
- To meet increasing regulatory mandates and to improve oper-

ating efficiencies toward public safety, three exceptional management initiatives continued implementation from last FY, to include: Operation & Management database software for all utility facilities component tracking updated and expanding; automatic meter reading system designed, acquired and installation over 60% completed; and, facilities Supervisory Control & Automated Data Acquisition (SCADA) system installation/testing near completion;

- Received from FDEP the Wauchula Hills WWTF 5-year operating re-permit in December 2012 and Operations Phase ERP for the Wauchula Hills Plant site August 2013, as well as receipt notice of application

**DID YOU KNOW?**  
**Hardee County Utilities post a Consumer Confidence Report on the County website that details information regarding the quality of your drinking water?**



packet completion for Wauchula Hills WTP proposed 20-year Water Use Permit from SWFWMD with re-permit expected by end-2013;

- Connected in the HCCP newly constructed PFM (IDA spec) building and Sheriff's Outpost to HCUD services, and continued design coordination with IDA reps in their development & ultimate construction of a WWTP Pre-Treatment Facility to treat industrial flow streams from the park;
- Installed over half dozen cross-road pipes under Bostick Road for future infrastructure expansions and observation of developer installed wastewater force main extension project completed as partner with Torrey Oaks RV & Golf Resort for connection to the Wauchula Hills system planned for October 2013.

## Solid Waste Landfill

Hardee County **Solid Waste Department** strives to provide a safe and sanitary way for the County to dispose of all types of waste generated from both the commercial and the residential sectors.

This facility operates a sophisticated Class I Sanitary Landfill, a Material Recovery Facility, a Household Hazardous Waste Facility and sites for processing scrap metal, waste tires, wood and yard trash, electronics and other recyclables.

Disposal quantities for this department are represented in the graph below. Staff processed a total of 18,072.42 tons of waste for the

2012/2013 fiscal year.

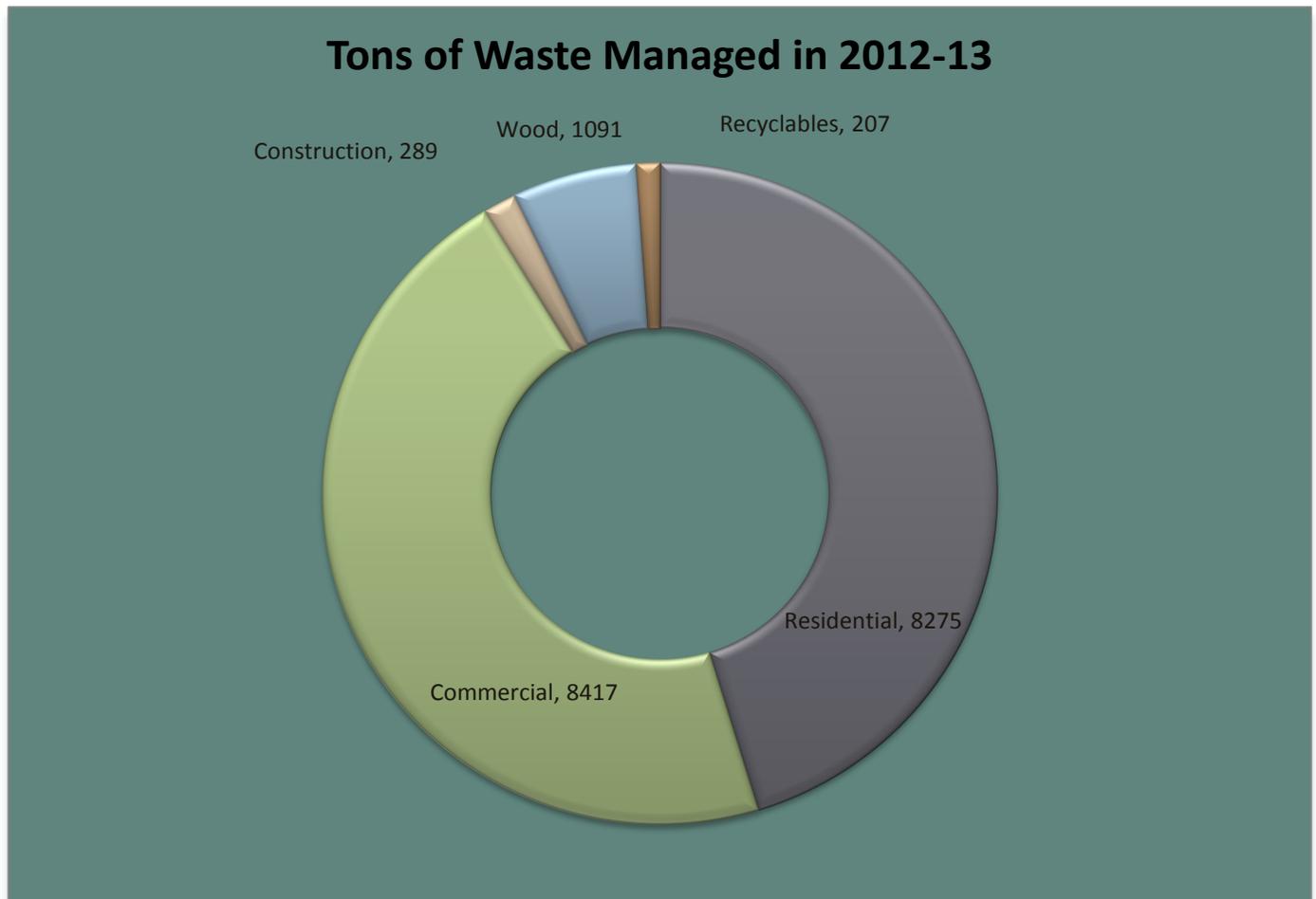
Residential	8275.38 tons
Commercial	8416.61 tons
C&D	289.48 tons
Wood Trash	1090.95 tons

Some of the activities conducted over the past fiscal year in this department include:

- A Household Hazardous Waste Collection is held quarterly to allow citizens to bring in household hazardous waste to be properly disposed of or recycled. These collections resulted

in 32.72 tons of hazardous materials being disposed of at a cost of \$44,582.29

- Hardee County entered into an inter-local agreement with Glades County to participate in a yearly household hazardous waste collection that was funded by DEP
- The Sharps Program continues to provide a safe way for citizens to properly dispose of used needles. This program greatly reduces the risk of accidental exposure



Solid waste is also responsible for the following:

- Collection of tipping fees ( tipping fees collected \$821,974.49)
- Daily accounting of cash customers
- Monthly invoicing of deposit account customers and collections
- Applies and manages a Small County Consolidated Grant in the amount of \$70,588
- Maintains several contractual service agreements which includes
- Treatment of leachate
- Ground & surface water monitoring
- Leachate & Methane gas testing
- Household Hazardous Waste Collection & disposal, classification/verification, inspections and training
- A total of 4,638,000 gallons of leachate was hauled at a cost of

\$26,254.58 for treatment

- Fielding & effectively resolving complaints received from citizens living in the unincorporated areas who receive garbage pick-up
- Special pick-up requests are taken from residents in the unincorporated areas and are forwarded to the Public Works department
- Production and proper distribution of private road identification cards

## Solid Waste Recycling

The Recycling section manages a variety of Solid Waste contracts.

- Consolidated Resource Recovery is used for the processing of wood and yard debris. A total of 955.95 tons of wood and yard debris were processed; at a cost of \$8,804.30.
- MOSAIC inquired about several thousand tons of wood chips for a project.
- HCI provided a corrections officer and an eight-man work squad to aid in resource recovery at a cost of \$58,004.
- Inter-Com Solutions picks up electronics at no charge; the only requirement is that the electronics are shrink wrapped and placed on pallets. A total of 128.94 tons was collected.
- The landfill worked with Hardee Disposal Inc., to set up a recycling drop-off center at their facility located on Townsend Street. A total of \$12,668.98 was received in recycling revenues.
- Garden State Recycling provides a box trailer for car and truck tires to be recycled. A total of 157.09 tons of tires at a cost of \$13,367 were processed; this amount includes the hauler fees for transportation
- An eight passenger van for the inmate crew was purchased for \$18,500

### Recycling Activity for FY 12-13

<b>Scrap Metal</b>	<b>44.07 Tons</b>
<b>Cardboard</b>	<b>24.60 Tons</b>
<b>New Print</b>	<b>9.62 Tons</b>
<b>Electronics</b>	<b>128.94 Tons</b>

# GROWTH MANAGEMENT

## Planning and Development

For the fiscal year 2012-2013, the Planning/Development Department processed requests for Site Development/Site Construction Plan approval, Exceptions to Policy L1.22 of the Hardee County Comprehensive Plan and to the Minimum Lot Size for A-1-Zoned Districts, Amendments to the Hardee County Unified Land Development Code, and Amendments to the Hardee County 'Comp Plan' and Amendments to the 'Comp Plan' Future Land Use Map. The department held conferences with developers and property owners for potential projects requiring Site Development Plan approval and coordinated and held Development Review Committee meetings.

Several ordinances were approved updating the County's Unified Land Development Code, these include but are not limited to:

Flood plain ordinance

Update of the Flood Insurance Study and Flood Insurance Rate Maps

Borrow pit ordinance

Mining MSE ordinance

Prohibition of simulated gambling

Staff spent significant effort in assisting the Central Florida Regional Planning Council with a HUD housing report which covers Hardee, DeSoto, Glades, Highlands, Hendry and Okeechobee Counties. This report is part of the 2060 Heartland planning project.

As required by Florida Statutes, staff updated the 10-year Water Supply Plan. This report details the County's anticipated water supply and demand for the next 10 years.

One of the major services the Planning/Development Department provides at no cost to the general public is written zoning information/land use data. Considerable research is conducted so the Zoning and Land Use Information Sheet accurately answers specific questions and cites regulations from the Unified Land Development Code and the Comprehensive Plan to help inquirers with development plans. The 'ZI' Sheets also provide information about floodplain areas per the adopted Federal Emergency Management Agency (FEMA) Flood Insurance Rate Maps (FIRMaps), and possible wetlands areas information provided to the County from the National Inventory of Wetlands.

### Summary of Zoning and ULDC Activities

Ext. of SE/MSE/Variance	002	Exceptions to Policy/L1.22 of Comp Plan	003
Special Exceptions	000	Rezoning	002
Alcohol Beverages Licenses Review	004	Modification to approved SDP	003
Variances	000	Large Scale FLUA	001
Renew Temporary Special Use Permits	002	Amendments to Comp Plan	001
Site Development Plans	005	Amendments to ULDC	005
Zoning Land Use Info Sheets	392 +	DRI Meetings	004
Minor Subdivisions	006	Home Occupation	001
Temporary Special Use	001	Off site Commercial Signs	003
Temporary Off Premises Vehicle Sales	002		

## Building Inspections & Code Enforcement

The Building and Code Enforcement Department is staffed by four full time employees. All employees are certified or licensed in their respective fields as required by the State of Florida.

The Building Department has the responsibility of protecting the life, health, safety and property of county residents and visitors. This department reviews plans, issues permits for construction and completes inspections. These inspections verify compliance with the adopted Florida Building Code, the National Electrical Code as well as other applicable requirements. We are responsible for monitoring the license status of contractors and the permitting of all work that requires a permit. We also serve as a resource to contractors and owner-builders as they work to understand and meet the wide range of legal and building code requirements.

The Code Enforcement Department is responsible for investigating and responding to every report or complaint received. We work with both those who complain and those who are reported in an effort to determine the nature of the violation and the best way to resolve it. We are also responsible for investigating unlicensed contractor activity and unpermitted construction. In addition, Code Enforcement is responsible for enforcing minimum housing standards to ensure that residential rental properties are safe, sanitary and properly maintained.

Our permit technician greets people at the front desk, answers phone calls, emails and letters while organizing and coordinating



a wide range of technical, legal and administrative requirements. She also maintains files and data bases on all permits, construction activity and contractors licensed to work in our county. In the past year she has also worked to insure that all building permits issued since 2009 are either still active or have been properly closed.

- There were 813 permitted building projects completed this year each certified by a Final Inspection Report, a Certificate of Completion, or a Certificate of Occupancy.
- We had 13 new homes constructed with our Building Official and Inspector completing 2,324 inspections.
- The Building and Code Enforcement Department had 1519 customers sign in at our front desk for assistance.
- We answered 3,229 phone calls and issued 741 building permits.
- The Code Enforcement Department received 671 complaints. As a result we conducted 544 on-site investigations resulting

in 289 new code enforcement cases. 165 of these cases were heard in court. 318 Code Enforcement cases were resolved and closed. We are a reactive code enforcement department. We make every effort to respond to complaints or reports within 24 hours. In many of these cases, investigations require an on-site visit.

- We are responsible for responding to "Freedom of Information" inquiries including those from insurance companies, lending institutions, banks, real estate companies, home inspectors, perspective buyers and curious neighbors. Records requested are usually answered within 24 hours.
- We are responsible for the Contractors Licensing Board administrative work and the records maintenance for keeping updated information on insurance for contractors.

### DID YOU KNOW?

**Apples are more effective at waking you up in the morning than coffee!**

- We run weekly reports of all permitted work so that we can contact permit holders and advise them if their permit is nearing expiration. We also advise them of the available options to keep their permit active. This proactive record-keeping helps to avoid the problems associated with expired permitted jobs that fail to be completed.
- This year the Insurance Services Office (ISO) upgraded the Hardee

County Building Department's rating to a score of 2 for Commercial Construction and 3 for Residential Construction. In past ISO audits Hardee County's Building Department has consistently been rated at 4 for both Commercial and Residential categories. Scores are based on a scale of 1 to 10 with 1 being the best.

- The ISO rating is one of the major factors used by insurance

companies in determining the insurance rates that are charged on both residential and commercial policies. This improvement in the Building Department's rating should be reflected in lower insurance costs for all county residents and property owners.

- Our department met our budgeted income goal and projected operating expenses resulting in our department operating under budget.

## Mining



Hardee County and has reviewed each monthly dam inspection report submitted by CF and Mosaic.

- Conducted reclamation approval inspections in accordance with County regulations.

ing projects, staff has completed a final draft of the new Mining Major Special Exception Use permit and completed the approval process. This will combine our Major Special Exception Use process with the former DRI process.

- Coordinated several meetings with the Mosaic staff and others to discuss and begin planning the Ona Mine. The new MMSE process will be utilized for the new project.

Mining Department staff conducted reclamation inspections and attended site visits with the Florida Department of Environmental Protection (FDEP) at CF Industries and Mosaic. Mining Department staff attended training courses for environmental permitting, water use permitting and dam inspection. Below are some of the other activities and accomplishments for the past fiscal year:

- Conducted monthly water quality sampling at each designated sampling location and reviewed each monthly water quality monitoring report.
- Conducted monthly dam inspections on all Clay Settling Areas in

Staff also attended all release inspections with FDEP staff.

- Ensured that each required monitoring report from CF and Mosaic has been submitted. Staff has reviewed each report.
- Coordinated with State and Federal Agencies on all projects and activities related to Mining and DRI projects.
- Due to the DRI process being eliminated from phosphate min-



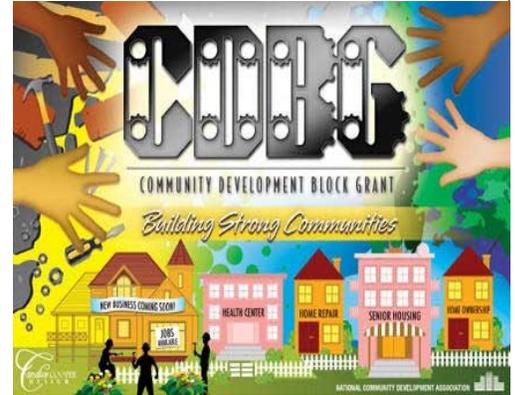
# COMMUNITY SERVICES

## Community Development

**Community Development's** mission is to provide an integrated system of resources, services and opportunities to help people improve their lives, the lives of others, neighborhoods and the total community.

Department Highlights Include:

- Continued a public-private partnership with the Hardee County Alliance for Substance Abuse and Pregnancy Prevention (ASAPP) in conjunction with an award of a five-year Drug Free Communities Support Program Grant in the amount of \$125,000 per year. (Grant program ends 9/30/15) The primary goal is to reduce substance abuse among youth and over time among adults
- Administering a \$633,220 CDBG-Disaster Recovery grant to expand water and sewer infrastructure in Phase 2.5 of the Wauchula Hills Subdivision
- Administering a \$239,277 CDBG-Disaster Recovery Enhancement Fund grant to expand water and sewer infrastructure in Phase 2.75 (Cactus Avenue) of the Wauchula Hills Subdivision
- Community Development continues to write and administer Sheriff's Office grants where the BOCC is the named recipient. This includes but not limited to JAG, Drug Task Force, JAG-Taser Replacement Program, SCAAP—Small County Alien Assistance Program and E-911
- Administering a Hardee County IDA Grant in the amount of \$250,000 to provide RV Campsites at Hardee Lakes Park
- Administering a \$68,000 grant from Mosaic for infrastructure expansion at Hardee Lakes Park
- Successfully received and acted as Fiscal Agent on a Mosquito Control program in the amount of \$42,172.50 in partnership with the Health Department. Additionally, successful in seeking an additional \$29,500 to continue mosquito control for 13/14
- Provided Mortgage assistance through Florida's Hardest Hit Help Fund Program (HHF), generating \$26,225 in revenue to County for services provided
- Provided Principal Reduction assistance through the Florida's Hardest Hit Help Fund Program that was launch by the State in the Fall. Received 125 applications at fiscal year end on September 30th. Generated revenues will reflect in the 13/14 Fiscal Year
- Administered and successfully received the Residential Construction Mitigation Program (RCMP) grant in the amount of \$150,000, which will aid homeowner's in reducing their homeowner insurance premiums
- Administered a CDBG-Housing grant in the amount of \$750,000 to provide renovations to homes or replacement homes to low income families
- Administered the State Housing Initiative Partnership (SHIP) award for 2012-13 Fiscal Year in the amount of \$25,000 in addition to the previous SHIP awarded funds
- Partnered with the Home Consortia program to provide local families with down payment and closing cost assistance for first time home purchases
- Successfully administered Legislative Appropriation grants for improvements to the Courthouse as well as infrastructure expansion in the Wauchula Hills area



## Community Development

- Continued collection on defaulted liens to ensure continuity of the housing assistance programs, collecting over \$40,953.30 to assist other income eligible families
- Service nearly 400 deferred payment loan agreement liens until satisfaction
- Continued budget management and regulatory compliance reporting from local, State and Federal levels regarding affordable housing, recreation and Wastewater Infrastructure grants
- Community Development provided, through partnership with Manatee Community Action Agency, free counseling services for Hardee County residents in the areas of Homebuyer Preparation, Foreclosure Prevention and Financial Budgeting/Credit
- Provide office space for Manatee County Action Agency to expand their self-sufficiency programs to assist Hardee County residents with rental assistance and budget counseling services for working college students
- Support the Sustainable Communities Network by providing in-kind match reports and services

## County Extension Office

The UF/IFAS Extension Service in Hardee County provides research based educational information and services in areas of agriculture, family and consumer sciences and 4-H youth. Over the course of the 2012-2013 year, the extension office performed the following services:



- Provided information to local producers of agricultural products, i.e., ornamental, vegetables, livestock and citrus by way of Extension publications, educational classes, newsletters and personal consultations with Extension specialists.
- Established and maintained county Extension website, monthly Extension e-newsletter and 4-H Facebook page. These technologies have increased the visibility of the Extension office and advanced the programs offered here.
- Due to the large volume of pesticide exams administered by this office for the Heartland area, our office has been designated as a regional pesticide testing site complete with 4 state computer labs that will streamline the testing process. Administrative Assistant, Mary Alderman, has been approved as a certified pesticide exam administrator and is responsible for processing all exam results to the state pesticide office.
- FCS/4-H Agent, Carolyn Wyatt, taught multiple nutrition and health classes to youth and adults in Har-

dee County and also published articles on that subject for the local newspaper and monthly e-newsletter.

- FCS/4-H Agent participated in Hardee County's Alliance for Substance Abuse & Pregnancy Prevention (ASAPP) Coalition educational meetings and events in an effort to reduce risky behavior in Hardee County's youth in the areas of teen pregnancy and drug and alcohol abuse.
- A 4-H county youth council was re-organized involving youth from all 8 4-H clubs throughout the county. A 4-H adult volunteer was recruited to serve as an advisor to this council.
- Increased 4-H clubs by one club. Recruited five new 4-H club leaders. One existing club's membership grew large enough to warrant expansion into two clubs. The newly organized club will serve youth in the Bowling Green area that has not had a local club for several years.
- Overall participation in 4-H local, district and state events and activities has shown a marked increase. This includes participation in 4-H Day at the Capitol and 4-H Legislature which are held in Tallahassee and 4-H State Congress held in Gainesville.
- The Extension Service provides office space to a Florida Department of Agriculture (FDACS) Environmental Specialist who enrolls clients in the Cow/Calf BMP program for Water Quality. His extensive background and education in agriculture has also been an asset to our office and clientele.

## Library



visitors underline the importance of the library today.

Consider the following statistics:

During FY 2012-13: The library staff presented over ninety five programs for three thousand and seventy three children. During the Summer of 2013 eight hundred and thirty nine children participated in the summer reading program.

We admit it! The library staff was never really worried about losing the libraries value in the eyes of our patrons or that telephones or videos would ever take the place of a really good book or that our library would not be a great place for families to visit!

From the minute we started talking to our patrons, it was apparent that they have a deep affection for our library. Parents have a deep sense that this library matters to their children and it also matters to them. And the sheer number of

The library circulated a total of forty three thousand and fifty six items from October 1, 2012 thru September 30, 2013.

Fifty one thousand four hundred and sixty two visitors walked thru the library doors during the fiscal year.

The Florida Department of State, Division of Library and Information Services awarded the State Aid to Libraries Grant to the library for the amount of \$53,148.00.

cluding the Museum.

### Wildlife Refuge

Located within Pioneer Park the Wildlife Refuge is home to approximately 40 animals and has a 1200-foot long elevated boardwalk that winds among the trees, providing an attractive arena for visitors to view the animals in environments similar to their natural habitats. There are viewing nodes constructed along the boardwalk that contain information kiosks to provide the visiting public with educational information and facts about the various animals who have sanctuary here.

### Pioneer Park Days

One of the biggest attractions in Hardee County each year is the Pioneer Park Days Event. Held every year during the first weekend in March, this event blends the roar of old engines with the excitement of a huge flea market and lively entertainment. This year was the 45th event.

### Hardee Lakes Park

This is the largest park Hardee County has to offer and it encompasses 1,200 acres including four fishing lakes, fishing docks, horseback riding trails, hiking trails, handicap accessible hiking trails, bike trails, picnic areas, picnic pavilions, playgrounds, boardwalks, and camping.

This past year the Parks and Recreation staff started construction of the RV camping area by installing the electric and water lines.

### Carlton Complex

This is a sports recreational complex that includes an Olympic size swimming pool, softball and baseball fields and racquetball courts. Most of the facility is shared with the School and used for physical education programs. The

## Parks and Recreation

Hardee County maintains approximately 1,500 acres of public park property with a very wide range of activities provided.

### Pioneer Park

This is a County owned and operated historical park with loads to offer residents and visitors. Nestled along the banks of the Peace River this Park offers a boat ramp, camping, picnic and event rentals, the Cracker Trail Museum, the Heart Cabin and Blacksmith's Shop, hik-



ing trails, playgrounds and much more.

Improvement for the park this past year included a fresh coat of paint to most of the park buildings in-

School also helps to coordinate and manage league programs for softball and Pop Warner baseball.

This past year the County completed an extension of the roof around the concession building..

This facility also includes the Coun-

ty's Civic Center. This facility is available for rent and is widely utilized by the public and many organizations for both private and County wide events. The facility includes a kitchen and stage and will accommodate between 350 and 1,000 people depending on the set up.

## Soil & Water Conservation District

Hardee County provides the administrative services for the Soil & Water Conservation District.

The Florida Department of Agriculture and Consumer Services administers the Soil and Water Conservation Law (FSS Chapter 582). Together this partnerships goal is to protect and restore the soil and water resources, and to assist private landowners in using best conservation practices. This is achieved by providing technical and administrative assistance, to develop and implement a plan to address resource concerns. Through a locally led consensus process, priorities are determined for con-

servation programs. The partners then work to implement programs that provide assistance to landowners, agricultural producers, and local residents.

The Soil and Water Conservation Office provides assistance to citizens in preparing grant applications for wetland reserve programs, conservation stewardship programs and wildlife habitat incentive programs.

Assistance was also provided to individuals in obtaining permits from the Southwest Florida Water Management district.

## Veterans Services



**Veterans Services** assist Hardee County veterans and their families by providing counseling and assistance in order to establish VA benefits under Federal and State laws which may result in monetary gain and medical care.

The County's accredited Veterans Service Officer can assist county Veterans and/or their families with Service Connected Compensations, Non-Service Connected Compensations, Health Care, Education, Home Loan Guarantees, Burial Benefits, Dependent/Survivor Benefits, Lost Military Records, and Property Exemptions.

## Human Services



The Hardee County Board of County Commissioners participates in allocating county funds to various non-profit organizations that are established within the County. These organizations are thought to be a great benefit to the residents and they help to improve the physi-

cal and mental state of residents in need. They provide many needed elderly services as well as promoting the economic strength and community environment that

is necessary for a healthy community.

The following organizations received funding from the County:

- Hardee County Health Department
- Peace River Center

Nu-Hope Elder Services

Rest Haven Assisted Living Facility

Hardee Association for Retarded Citizens

Tri-County Addictions

ATC Intelitran—Transportation Services

Human Services also includes funding that is mandated by the State for indigent health care, Medicaid supplements and indigent burials

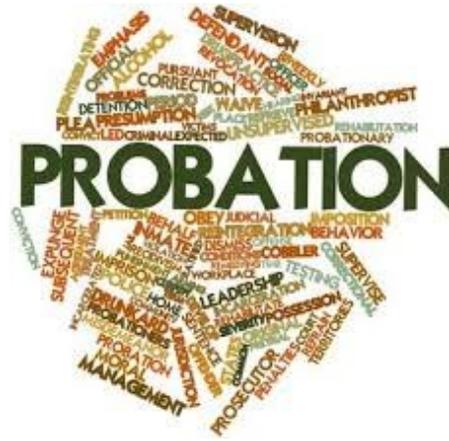
## County Probation

This department provides supervision services to the court system for misdemeanor cases in Hardee County. These services are provided in such a manner as to ensure compliance with court ordered obligations. Services are provided to ensure probationers assistance in living a worthwhile lifestyle, thereby enabling them to stay in society and contribute, without imposing extra burdens on the jail and welfare system.

- 168 New probation cases were taken in, including, 18 community service only cases.
- 58 warrants were issued on non-compliers for failure to cooperate and abide by instructions.
- 54 warrant cases were apprehended and probation status revoked. Offenders were usually given appropriate jail sentences.

- 2,284 hours of community service were accomplished by probationers at the Hardee County Road Department, Pioneer Park and other county and state departments.
- \$17, 711.00 is the benefit to Hardee County for the community service hours, figured at minimum wage.

Additional community service hours



were also accomplished at other non-profit organizations, for the benefit of others in the community.

- \$53,221.00 in probation fees were collected during this time.
- \$57,652.00 is the amount that we helped collect for the Clerk’s Office in court ordered obligations, mostly fines.
- \$6,587.14 is the amount that we collected for victims of crimes for restitution.
- \$128,584.00 is the total that was generated for Hardee County through collections of probation fees, assistance in collections for Clerk’s Office, and community service provided to Hardee County Departments.

# CAPITAL PROJECTS

## Transportation Element

**Moffitt Road** – The half mile section between Sasser Road, and Dallas McClellan Road had two curves realigned and a cross culvert replaced plus approximately three inches of shell aggregate was placed before hard surfacing with



four layers of granite stone and three applications of asphalt emulsion. Repairs were also made to the 2.4 miles west of Sasser Road to US-17 prior to double surface treatment with granite stone and asphalt emulsion. County forces completed the preparation work and a contractor installed the surface treatment at a cost of \$82,234.

**Sweetwater Road** – Bid results for this project exceeded the FDOT SCOP

grant by approximately a million dollars. The scope of the project was reduced to retain the two bridge replacements and not rebuild the easterly 2.88 miles of roadway while staying within the available FDOT funding of \$2,552,471. Work on this project was delayed due to an unusually wet summer and extended periods of high water conditions in Oak Creek. The project will be completed during November of 2013.

**Walker Avenue Extension** – This project was started but not complet-

# CAPITAL PROJECTS

## Transportation Element

ed during FY12-13 and is being carried over into FY 2013-14. The project involves construction of approximately 400 feet of roadway between Walker Avenue and Murphy Road in Limestone that will provide a second entrance to the subdivision. Right-of-Way (ROW) was donated that is under the high-voltage power lines adjacent to the railroad ROW. The ROW was fenced and shell base hauled to the nearby storage yard at the triangle, but wet site conditions prevented completion of the project. This small project will be completed with county staff at an estimated cost \$25,000.

**Scarborough Road** - Staff continued to pursue additional FEMA funding related damages from Tropical Storm Fay for this project but was ultimately denied. The shell base project was incorporated into the Road work program in the FY 2013-14 budget that will also include placing an asphalt surface on this roadway.

**CR664** – East County Line Road - This was an FDOT SCRAP funded project that involves resurfacing 4.22 miles easterly from US-17. A consultant completed the designs, permitting, construction bid documents and inspection. The project

was awarded in October and completed by a contractor in March at a cost of \$1,054,791.

**Surface Treatment Program** – This program included work on streets and roads with very poor pavement conditions and included placing an asphalt surface on a few unpaved roads. This road work was completed at a project cost of \$1.3 M.

Staff prepared the roads by replac-



ing deteriorated drainage culverts and removed high shoulders as a maintenance activity. Unpaved roads also received some additional shell base under maintenance.

Last year a contractor replaced old badly deteriorated metal drainage pipe with new plastic pipes in the Knollwood subdivision. This year

the roadway cuts were patched to correct for settlement and all the streets were resurfaced with double micro-pavement at a cost of \$48,545.

The County was able to obtain approximately 15,000 tons of millings from an FDOT project and had them crushed. The road work program was adjusted to use these millings on three unpaved roads; 3.7 miles at the north end of Maude Road, Pine Level Grade (2.0 miles) and Post Plant Road (8.8 miles). Due to delays in obtaining a used asphalt paver, coordination of work with a contractor and an unusually wet summer that slowed work activities, Pine Level Grade and Post Plant Road were not completed and funding was moved into the FY 13/14 budget.

Heavy vehicle traffic on the south end of Maude and Airport Roads had caused surface treatment cover stone to roll and bring emulsion to the surface on 90-degree turns and at truck entrances where the black surface then was tracked by traffic. To correct this problem a thin overlay of plant hot-mix asphalt was placed on the full length of Airport Road and on Maude Road at the 90-degree turns

# CAPITAL PROJECTS

and intersection with SR 64, which all received surface treatment last year. This practice was also used on Kelly Roberts Road, Gebhart Road and other project locations and has resolved the problem.

On existing paved roads, a contractor applied a double surface treatment with asphalt emulsion and crushed granite stone during a four day period in August. The listing below provides specific information for each road of the 16.15 miles completed.

Several streets in the Wauchula Hills subdivision were in extremely poor condition and staff resurfaced them with hot-mix asphalt. The following streets were resurfaced during late September; Dishong Rd., Morales Rd., Petteway Ave., Smith Rd., Star Ave., Williams Ave., and Alamo Ave. These

Road Name	From - To	Length mi
Moffit Road	US17 East	2.40
Oak Grove Cemetery Road	All	0.73
Fussell Road	All	0.75
Sidney Roberts Road	All	0.32
Ken McLeod Road	All	0.50
Schontag Road	E-W Portion	1.46
Hobb Road	All	1.80
James Cowart Road	All	1.00
Pool Road	Dis. Line— Talley	1.00
District Line Road	All	0.79
Bostick Road	Barkdoll— Hobb	1.00
Kelly Roberts Road	SR 64 South	2.10
Everett Whidden Road	All	2.30

streets totaled 1.2 miles and this pavement work cost approximately \$90,000.

6.18 miles of previously unpaved roadway was surfaced with asphalt this year. During January a contractor applied multiple layers of crushed granite stone and asphalt emulsion on Lost Acres Drive, East Drive, Metheny Lane and the south end of Johns Road totaling 1.3 miles. During August County staff placed 1.5” of crushed millings on 3.7 miles at the north end of Maude Road and the contractor then double surface treated the millings. The contractor also completed 0.64 miles at the north end of Hobb Road. During August and September staff replaced the one-lane timber bridge on Gebhart Road with four 5-foot diameter pipes on improved alignment and then staff paved this 0.5 mile road with hot-mix asphalt.

## Utilities Element

On-going Wauchula Hills Subdivision Water & Sewer Phase 2+ expansion & improvements – Continuing past years highly successful infrastructure installation within the high nitrate contaminated subdivision using combinations of State Legislature appropriated reimbursable grant funds, CDBG-DREF awarded funds and State shared

revenue for Fiscally Constrained (FISCON) counties work continued in providing safe potable water and sewer services to the residents. Service connection and septic decommissioning for Phases 2.75 (all parcels along Cactus) were completed by April 2013. We have requested approval from DEO to apply remaining CDBG enhancement funds

be applied to addition of a proposed water main ‘loop’ during 2014 between Cactus Road along Old Bradenton Road to connect to existing water main along US17.

Three capital project management initiatives of great significance initiated during previous FYs and with continued implementation efforts, each of which not only address in-

# CAPITAL PROJECTS

creasing regulatory mandates of State and Federal agencies but also improve operating efficiencies toward public safety within the limited manned Utility Department: first, continued populating of a software database which tracks utility facility components for operation and maintenance required activities and regula-



tory reporting; second, installation continues with 60% complete of an acquired automatic meter reading system which not only tracks usage but also alarms for such events as leak detection; and third, the installed SCADA system with telemetry currently monitoring Vandolah and Wauchula Hills treatment plants, as well as off-site County lift stations for historical and operator alarm and automatic notifying activities continues toward 'completion' and is routinely evaluated to design improvements.

Bostick Road Force Main extension from US17 west tie in the Torrey Oaks RV & Golf Resort facilities was finalized with expected Developer's lift station start-up planned for October 2013. This line extension project was planned and budgeted for many times over the years but due to developer financing con-

straints had not until this FY seen construction—the County in cost-share partnership with the Resort pays for the over-sizing portion of the line for future capacity availability while the Resort performs and pays for the actual approved infrastructure installation of the force

main and appurtenances which meet the engineered capacity need of the Resort. The Resort has previously designed, permitted and installed their own on-site force main to the point of connection with the new force main and is expected to complete retrofit of their existing lift station to HCUD standards, complete connection to the County's waste water system and the project closed out by end -2013.

Previously planned Wauchula Hills WWTP headworks improvements were deferred until design completed in coming FY for the proposed IDA construction of an HCCP Pre-treatment Facility. The headworks modifications would likely occur concurrently with the other construction effort.

## DID YOU KNOW?

**That one of the most used items in the world is the paperclip!!**

# Visioning

## Sustainable Hardee Visioning for the Future



10/29/2010



Hardee County embarked on a community-wide visioning effort to help develop a framework for balanced future growth and development while retaining the County's quality of life assets. The visioning process was also aimed at identifying community goals and a means to achieve those goals, both short and long-term. The visioning process utilized a broad range of community comments, issues and opportunities, to develop a framework within which to proactively plan, develop milestones and identify potential community champions for the recommendations.

Hardee County's Visioning Process began with a community-wide kick-off to obtain broad based community comments, ideas, concerns and opportunities. Over 165 residents attended this initial kick-off meeting to provide comments, desired projects, and identify issues for further review and analysis. From that initial meeting, the Steering Committee and the individual Focus Groups met over thirty-four separate times over the course of a year to review the data received from the community meeting, existing County/community plans and studies, and also identify opportunities

for successful implementation or identify what challenges may be faced. These ideas and community recommendations were then formulated into preliminary visioning and community oriented strategies, identifying whether they were oriented towards a broad based community group), Hardee County, or combination. Following this process and further community review of the strategies, including additional public comment opportunities, the Final Visioning Strategies and Implementation Processes were developed and adopted by the Hardee County Board of County Commissioners in January 2013.

## 2012-13 RESOLUTIONS

- 2013-01** Amend resolution number 01-45 increasing certain solid waste disposal tipping fees
- 2013-02** Execution of a joinder to interlocal agreement between Hardee County and Florida Development Financing Corporation
- 2013-03** Relating to 2013 Legislative Session authorizing staff to prepare a legislative packet and identify infrastructure and economic development issues
- 2013-04** Semi-annual budget amendments
- 2013-05** Finding that the acquisition of water and wastewater utility assets of Aqua America Inc. is in public interest and authorizing such acquisition by Florida Governmental Utility Authority
- 2013-06** Not adopted
- 2013-07** Approving the annual unit review for 2012 and 2013 for CF Industries Inc. Hardee Phosphate complex mine
- 2013-08** Requesting amendment to and expressing support for amendments to chapter 2004-394 (SB 3110)
- 2013-09** Agreement with the State of Florida Department of Transportation
- 2013-10** Resolution to enter into agreements with the State of Florida Department of Transportation
- 2013-11** Codifying policy regarding invocations before meetings
- 2013-12** Agreement with the State of Florida Department of Transportation
- 2013-13** QTI Industry
- 2013-14** Not adopted
- 2013-15** Annual reports for 2010-2011-2012 for Mosaic Fertilizer LLC
- 2013-16** Annual reports for 2010-2011-2012 for Mosaic Fertilizer LLC South Fort Meade Mine
- 2013-17** Annual reports for 2010-2011-2012 for Mosaic Fertilizer LLC
- 2013-18** Not adopted

## 2012-13 RESOLUTIONS

- 2013-19 Repealing Resolution 06-32 and adopting the travel reimbursement rate for per diem
- 2013-20 Supporting the efforts of Highlands County and units of local government in the newly designated Sebring-Avon Park
- 2013-21 Hardee County BOCC supporting the second amendment to the US constitution and providing for an effective date
- 2013-22 Resolution adopting the Hardee County visioning plan
- 2013-23 Close and abandon a portion of Simtrobar Road
- 2013-24 Not adopted
- 2013-25 Adopting a Hardee County citizen process policy
- 2013-26 Not adopted
- 2013-27 Close and abandon Oilwell Road
- 2013-28 Relating to the Fire Rescue services in Hardee County
- 2013-29 Collection and disposal of Solid Waste in Hardee County
- 2013-30 Flood plain permitting and approval provided that bona fide agricultural practices and ancillary structures
- 2013-31 Not adopted
- 2013-32 Emergency Medical Services grant act of 1973
- 2013-33 Amended Local Housing Assistance Plan
- 2013-34 Legislative package
- 2013-35 Adopt the tentative levying of ad valorem taxes
- 2013-36 Adopt the tentative budget for fiscal year 2013-2014
- 2013-37 Adopt the final levying of ad valorem taxes
- 2013-38 Adopt the final budget for fiscal year October 1, 2013 ending September 30, 2014

## 2012-13 ORDINANCES

- 2013-01 Amend mining overlay map
- 2013-02 Amending Policy L8.1 of future land use element
- 2013-03 Hardee County land development code 5.01.00 adopt new section 5.01 -flood hazard maps - designate a flood plain
- 2013-04 Amend the Hardee County Unified Land Development Code
- 2013-05 Amend 5 year comp plan
- 2013-06 180 day Moratorium ordinance 2012-05
- 2013-07 Amend Article 2 and Article 3 of Hardee County Unified Land Development Code
- 2013-08 Amend Hardee County Unified Land Development Code governing mining major special exception use
- 2013-09 Not adopted
- 2013-10 Hardee County Planning and Zoning Board from nine members to seven members to be appointed
- 2013-11 Update the ten year water supply plan of Hardee County comprehensive plan – acknowledge receipt from Tallahassee
- 2013-12 Establish maximum speed limit for County Road 664 and County Line Road East – acknowledge receipt from Tallahassee
- 2013-13 Adopt FEMA flood insurance study and associated maps dated November 06 2013

# 2014 BOCC MEETING SCHEDULE & COUNTY HOLIDAYS

First meeting of each month is at 8:30 am and the second meeting of each month is at 6:00 pm

PLEASE NOTE THESE MEETING DATES ARE SUBJECT TO CHANGE; HOWEVER, ANY CHANGES WILL BE ADVERTISED.

## HARDEE COUNTY COMMISSION MEETING SCHEDULE FOR 2014

### 2014 COMMISSION MEETINGS

#### First Quarter

January 02nd and 16th  
February 06th and 20th  
March 06th and 20th

#### Second Quarter

April 03rd and 24th  
May 01st and 15th  
June 05th

#### Third Quarter

July 03rd and 17th  
August 07th and 21st  
September 04th and 25th

#### Fourth Quarter

October 02nd and 16th  
November 06th and 20th  
December 11th

### 2014 PLANNING SESSIONS

January 10th  
February 14th  
March 14th  
April 11th  
May 15th  
June 13th

July 11th  
August 15th  
September 12th  
October 10th  
November 14th  
December 12th

### 2014 HOLIDAYS

NEW YEAR'S HOLIDAY  
MARTIN LUTHER KING, JR.  
GOOD FRIDAY  
MEMORIAL DAY  
INDEPENDENCE DAY  
LABOR DAY  
VETERAN'S DAY  
THANKSGIVING DAY  
& DAY AFTER  
CHRISTMAS EVE  
CHRISTMAS DAY  
NEW YEAR'S HOLIDAY

Wednesday, January 1, 2014  
Monday, January 20, 2014  
Friday, April 18, 2014  
Monday, May 26, 2014  
Friday, July 4, 2014  
Monday, September 1, 2014  
Tuesday, November 11, 2014  
Thursday, November 27, 2014  
Friday, November 28, 2014  
Wednesday, December 24, 2014  
Thursday, December 25, 2014  
Thursday, January 1, 2015

Hardee County  
412 West Orange Street, Room 204  
Wauchula, FL 33873

Phone: 863-773-3199  
Fax: 863-773-5801

Check out our new web  
site:

[www.hardeecounty.net](http://www.hardeecounty.net)



# PUBLIC RECORDS REQUEST

Please submit all requests to:

Sandy Meeks

412 West Orange Street, Room 103

Wauchula, FL 33873

Phone: (863) 773-9430

Fax: (863) 773-0958

[sandy.meeks@hardeecounty.net](mailto:sandy.meeks@hardeecounty.net)

